# **CHAPTER 4**

# **DATA GENERATION**

The chapter "Data Generation" is one of the most important parts of any research. In this chapter the routes of data collection is thoroughly discussed. It is done by the researcher in such a manner that all aspects of information needed to fulfill the objectives and the hypothesis of the study can be obtained.

Data is collected by the researcher in three ways:

- a. Collection of Primary Data;
- b. Basic Literature Survey;
- c. Collection of Secondary Data.

# 4.1. Collection of Primary / Secondary Data:

Primary data is collected with the help of a well structured questionnaire prepared by the researcher. Researcher has personally distributed the questionnaires to the employees of workshops, some of the questionnaires were sent to the respondents either by post or mail. As the technician or equivalent level employees working in the workshops are not very much literate, so researcher has translated the questionnaire in Assamese language for them only so that the questionnaire is easily understandable to them. Some technician or equivalent level employees also filled up the questionnaires in English also. The relevant data were collected in the year 2014-2015. Only 580 respondents were taken out for analysis out of 950 questionnaires administered. The remaining questionnaires were incomplete and cannot be used for further analysis as it was half filled or not fully informative.

The Questionnaire which was used for data collection was given in the appendix. Breakup details of the questionnaire were given below.

# **QUESTIONAIRE:**

The questionnaire is consisted of 5 sections, namely, Section A through Section E. The area covered in each section is as follows:

Table 38: 5 sections of the questionnaire (dividing the questionnaire into 5 parts)

| Section | <u>Area</u>  |  |
|---------|--|--|
| A       | In this section, 10 numbers of questions are       |  |
|         | given for the respondent. Out of 10 numbers,       |  |
|         | 7 numbers questions are there in the               |  |
|         | questionnaire to know the demographic              |  |
|         | profile of the respondent and remaining 3          |  |
|         | numbers of questions are given to know the         |  |
|         | profile of the organisation.                       |  |
|         |  |  |
| В       | The section B contains 37 numbers of               |  |
|         | questionnaires. This section addresses the         |  |
|         | issues including salary, training, reward &        |  |
|         | recognition, career development                    |  |
|         | opportunities, supervisor support etc are fair     |  |
|         | or not for the employees. The respondents are      |  |
|         | asked to rate 1 to 5 (in Likert rating scale) i.e. |  |
|         | 1 is Extremely disagree and 5 is Extremely         |  |
|         | agree according to their feelings towards          |  |
|         | these kinds of issues/factors.                     |  |
| С       | The section C, broadly, contains 9 questions.      |  |
|         | Here, the respondents are asked whether they       |  |
|         | feel proud working in the organisation or not.     |  |
|         | Here also, it is seen that they are aware or not   |  |
|         | about their organisation's mission, vision,        |  |
|         | goals and objectives. In 4 among the 7             |  |

|   | questions, they are asked to rate 1(for not at   |  |
|---|--|--|
|   | all) and 5(fully satisfied/respected/clear) of   |  |
|   | the questions asked by the researcher. Issues    |  |
|   | like leave policy and job security is also       |  |
|   | discussed in this section.                       |  |
| D | In this section, total 11 numbers of items of    |  |
|   | retention are listed where the respondents are   |  |
|   | asked to give weightage in the measurement       |  |
|   | scale of 1 to 5 (1 for Not at all important and  |  |
|   | 5 for very very important) for their retention   |  |
|   | with the organisation.                           |  |
| Е | In this section, 16 numbers of both closed       |  |
|   | ended and open ended questions are listed in     |  |
|   | the questionnaires. In the open ended            |  |
|   | questionnaires, the issues like retention        |  |
|   | problem, retention techniques, means of          |  |
|   | recognition, and reasons of attrition are        |  |
|   | discussed. Again, in the closed ended            |  |
|   | questionnaires, the items like performance       |  |
|   | appraisal, personal support strategy, exit       |  |
|   | interview, role clarity etc are asked to the     |  |
|   | respondents and they are asked to say yes        |  |
|   | (coded as 1 in the analysis) and No (coded as    |  |
|   | 0 in the analysis) or to rate according to their |  |
|   | satisfaction level.                              |  |
|   | satisfaction level.                              |  |
|   |  |  |

One table is given below where list of automobile service workshops are given from where data has been collected for doing the research through Simple Random

Sampling. Total number of employees working in these workshops is also given in the table.

Table 39: The list of Automobile dealers along with their authorised service workshops present in Assam for sample collection(sample collected by using simple random sampling) and the numbers of employees working there

| Sl. No. | MARUTI SUZUKI INDIA<br>LIMITED | Location         | No. of employees working in the workshop |
|---------|--------------------------------|------------------|--|
| 1       | Jaybee Auto Agencies           | Dibrugarh        | 30                                       |
| 2       | Anamika Motors                 | Golaghat         | 33                                       |
| 3       | Saikia Auto                    | North Lakhimpur  | 31                                       |
| 4       | Saikia Auto                    | Dhemaji          | 32                                       |
| 5       | R.D. Motors                    | Nagaon           | 30                                       |
| 6       | R.D. Motors                    | Baihata Chariali | 26                                       |
| 7       | Bharati Motors                 | Bongaigaon       | 30                                       |
| 8       | Anamika Motors                 | Jorhat           | 31                                       |
| 9       | Jain Udyog                     | Silchar          | 37                                       |
| 10      | Jain Udyog                     | Karimganj        | 22                                       |
| 11      | Anamika Motors                 | Sibsagar         | 29                                       |
| 12      | R D Motors                     | Tezpur           | 27                                       |
| 13      | Vishal car world               | Tinsukia         | 31                                       |
|         |                                | Guwahati,        |  |
| 14      | Bimal Auto Agency              | Chandmari        | 51                                       |
| 15      | Bharati Motors                 | Barpeta          | 31                                       |
| 16      | Bharati Motors                 | Goalpara         | 25                                       |
| 17      | Poddar Car World               | Mangaldoi        | 20                                       |
| 18      | Pallabi Motors                 | Baihata Chariali | 15                                       |

|   | TATA MOTORS                 | ASSAM           |    |
|---|-----------------------------|-----------------|----|
|   | Bhagyashree Motors Private  | Nalbari         |    |
| 1 | Limited                     |                 | 23 |
| 2 | M.B. Automobiles            | North Lakhimpur | 25 |
| 3 | Johnson Automobile          | Silchar         | 30 |
| 4 | Gargo Motors Ltd            | Tinsukia        | 30 |
| 5 | Golaghat Motors             | Golaghat        | 22 |
| 6 | S.B.M Motors Pvt. Ltd       | Guwahati        | 51 |
| 7 | Pragati Motors              | Jorhat          | 30 |
|   | FORD MOTORS                 | ASSAM           |    |
| 1 | Chakrapani Ford             | Jorhat          | 25 |
| 2 | TI Ford                     | Tinsukia        | 30 |
| 3 | Himatsingka Ford            | Guwahati        | 51 |
|   | MAHINDRA & MAHINDRA         | ASSAM           |    |
| 1 | Smart Motors Pvt. Ltd.      | Silchar         | 23 |
| 2 | G. D. Motors                | Nagaon          | 27 |
| 3 | R.D.Automobiles             | Dibrugarh       | 30 |
| 4 | Ashok Motors                | Tezpur          | 25 |
| 5 | Industrial & Farm Equipment | Guwahati        | 40 |
|   | HONDA MOTORS                | ASSAM           |    |
| 1 | Spectrum Honda              | Guwahati        | 51 |
| 2 | Spectrum Honda              | Dibrugarh       | 52 |
|   | NISSAN MOTORS               | ASSAM           |    |
| 1 | Binod Nissan                | Guwahati        | 50 |
| 2 | Far East Nissan             | Tinsukia        | 30 |
|   | TOYOTA MOTORS               | ASSAM           |    |
| 1 | Borah Toyota                | Dibrugarh       | 30 |
| 2 | Gargya Toyota               | Baksa           | 15 |
| 3 | Gargya Toyota               | Guwahati        | 51 |

| 4  | Podder Toyota       | Silchar          | 32 |
|----|---------------------|------------------|----|
|    | VOLKSWAGEN GUWAHATI | ASSAM            |    |
| 1  | Volkswagen Guwahati | Guwahati         | 44 |
|    | RENAULT             | ASSAM            |    |
| 1  | Renault Jorhat      | Jorhat           | 31 |
| 2  | Renault Guwahati    | Guwahati         | 51 |
|    | HYUNDAI             | GUWAHATI         |    |
| 1  | Borah Hyundai       | Duliajan         | 20 |
| 2  | Krishna Hyundai     | Jorhat           | 30 |
| 3  | S B Hyundai         | Silcher          | 31 |
| 4  | OJA Hyundai         | Mangaldoi        | 14 |
| 5  | Akash Hyundai       | Nagaon           | 32 |
| 6  | Borah Hyundai       | Tinsukia         | 35 |
| 7  | Meghna Hyundai      | Bongaigaon       | 15 |
| 8  | Meghna Hyundai      | Barpeta          | 31 |
| 9  | Meghna Hyundai      | Dhubri           | 21 |
| 10 | Krishna Hyundai     | Chirang          | 15 |
| 11 | Krishna Hyundai     | Tezpur           | 31 |
| 12 | Mandona Hyundai     | North Lakhimpur  | 33 |
| 13 | Saraighat Hyundai   | Nalbari          | 21 |
| 14 | Oja Hyundai         | Guwahati         | 51 |
| 15 | Arveng Motors       | Diphu            | 16 |
| 16 | Jaysree Motors      | Rangia           | 15 |
| 17 | Ashuk Automoiles    | Karimganj        | 16 |
| 18 | Gurudeva Motors     | Distt. Sunit Pur | 31 |
| 19 | B P Autos           | Dhemaji          | 20 |
| 20 | Mayam Motors        | Најо             | 15 |
|    | GENERAL MOTORS      | ASSAM            |    |
| 1  | Malhatra Chevrolet  | Guwahati         | 45 |

| 2 | IB Motors                     | Nagaon   | 31   |
|---|-------------------------------|----------|------|
| 3 | Smart Motors                  | Silchar  | 25   |
| 4 | Nova Automobiles              | Jorhat   | 31   |
| 5 | GNB Motor                     | Tezpur   | 25   |
| 6 | Dhansri Motors                | Tinsukia | 30   |
|   | Total employees working in 70 |          |      |
|   | workshops                     |          | 2110 |

Researcher has also collected some data by observing the working environment of the workshops.

Secondary data has been collected from some of the annual journals and other records of the Automobile companies. To collect some statistical information of these Automobile Company, the following websites and journals are used:

- Service.tatamotors.com
- https://en.wikipedia.org/wiki/Automobile\_repair\_shop
- Human resources Nissan India | release 1.0
- http://www.marutisuzuki.com/LocateDealer.aspx?InDealer=MASS
- http://www.toyotabharat.com/find-a-dealer/
- http://www.hyundai.com/in/en/Shopping/ShoppingTools/FindDealer/in dex.html
- http://www.chevrolet.co.in/locate-a-car-dealer.html
- http://www.volkswagen.co.in/en/shopping-tools/find\_a\_dealer.html

# 4.2. Discussions and Informal Interviews:

In order to know the various issues of retention, many rounds of discussions and informal interviews were held with the employees working in the workshops, the proprietor of the dealerships and some of the concerned personal of the workshops.

After completion of data collection, appropriate research tools are used for the analysis of the data. After going through the literature review, some objectives and related hypothesis were formulated based on the prediction of the researcher. These objectives and hypotheses were tested with a suitable experiment. SPSS V17 was used for data analysis as discussed in last chapter. The hypotheses will be rejected or accepted, it can be known based on the outcomes of the data analysis. The statistical tools used for analysis and interpretations are: Descriptive Statistics (Mean or Average score, Standard Deviation), Percentage Analysis, Factor Analysis, ANOVA test, Post-hoc analysis, Correlation Analysis (Pearson correlation), Reliability test, Validity analysis, Regression Analysis, Bar diagram, Pie diagram to show the results of the study.